

All Funds - Summary

This section provides a summary and combined view of all funds included in the 2023 budget. It provides a broad overview of the year's activities and the resulting fund balances.

City of Maryland Heights

Revenues and Expenditures

| By Fund | 2020 | 2021 | 2022 | 2023 |
|------------------------------|------------|------------|------------------|------------|
| 2020 to 2023 | Actual | Actual | Estimated | Proposed |
| REVENUES: | | | | |
| General | 23,512,937 | 24,776,136 | 24,057,478 | 24,384,572 |
| Streetlight | 456,487 | 475,581 | 488,000 | 495,000 |
| Tourism | 158,070 | 237,052 | 320,000 | 320,000 |
| Capital Improvement | 14,000 | 850,000 | 3,330,000 | 4,231,000 |
| Police Forfeiture | 205,347 | - | 60,000 | 100,000 |
| Parks | 5,235,020 | 5,881,875 | 6,888,324 | 7,037,000 |
| Reserve | - | - | - | - |
| American Rescue Plan Fund*** | - | - | - | - |
| Sewer Lateral | 371,985 | 374,396 | 375,000 | 375,000 |
| Police Training | 4,608 | 2,420 | 7,000 | 7,000 |
| Beautification | 9,000 | 19,125 | 20,000 | 16,000 |
| Community Center DSF | - | - | - | - |
| Dorsett Road TIF | 231,231 | 313,247 | 325,000 | 332,000 |
| Westport Plaza TIF | 3,238,554 | 1,365,922 | 2,590,103 | 2,680,000 |
| TOTAL | 33,437,240 | 34,295,756 | 38,460,905 | 39,977,572 |

| Γ | 2020 | 2021 | 2022 | 2023 |
|-------------------------------|------------|------------|------------|------------|
| EXPENDITURES: | Actual | Actual | Estimated | Proposed |
| General | 23,416,291 | 23,153,830 | 23,863,756 | 26,254,471 |
| Streetlight | 435,879 | 436,556 | 463,500 | 492,200 |
| Tourism | 377,718 | 218,068 | 236,050 | 300,000 |
| Capital Improvement | 2,410,168 | 4,248,701 | 4,808,913 | 7,796,426 |
| Police Forfeiture | 151,298 | 163,448 | 216,500 | 114,200 |
| Parks | 8,715,448 | 4,665,984 | 5,264,000 | 5,768,998 |
| Reserve | - | - | - | - |
| American Rescue Plan Fund*** | - | - | - | - |
| Sewer Lateral | 284,175 | 244,225 | 270,000 | 266,133 |
| Police Training | 13,999 | 11,610 | 20,100 | 5,800 |
| Beautification | 3,155 | 3,740 | 10,400 | 15,000 |
| Community Center Debt Service | 984,046 | 981,362 | 977,962 | 979,160 |
| Dorsett Road TIF | 249,970 | 498,719 | 150,000 | 150,000 |
| Westport Plaza TIF | 3,724,715 | 1,836,931 | 2,800,000 | 2,600,000 |
| South Heights TIF** | - | - | - | - |
| TOTAL | 40,766,862 | 36,463,173 | 39,081,181 | 44,742,388 |

Proceeds from debt issuances are not included in revenues.

Revenues do not include unspent prior year encumbrances.

from 03/01/2021 - 12/31/2023.

^{**}This fund was closed in 2018 upon termination of the redevelopment district.
***The American Rescue Plan Fund revenues relate to estimates for residential trash hauling

| Combined Statement of Budgeted | |
|--------------------------------|--|
| Revenues, Expenditures, and | |

| Changes in Fund Balances | FUNDS* | | | | | | | |
|--------------------------------------|---------|---------|---------|--------|---------|--------|-------|---------|
| (in thousands) | | | Capital | | | ComCtr | | |
| DEVENIUE | General | Strlght | Imprv | Parks | Reserve | DSF | Other | Total |
| REVENUES Gaming Tax | 6,500 | _ | 2,781 | _ | _ | _ | _ | 9,281 |
| Utility Taxes | 4,950 | 495 | _,,,, | _ | _ | _ | _ | 5,445 |
| Sales Tax | 4,700 | - | _ | 4,743 | _ | _ | _ | 9,443 |
| Sales Tax-Prop P | 1,700 | _ | _ | - | _ | - | _ | 1,700 |
| Cigarette Tax | 53 | _ | _ | _ | - | - | _ | 53 |
| Road and Bridge Taxes | 2,314 | - | - | - | _ | - | - | 2,314 |
| Hotel/Motel Tax | _ | - | - | - | _ | - | 320 | 320 |
| Licenses, Permits, and Fees | 2,163 | _ | - | - | _ | - | 16 | 2,179 |
| Municipal Court | 750 | _ | - | - | _ | - | - | 750 |
| Investment Income | 750 | _ | _ | _ | - | - | _ | 750 |
| Intergovernmental Revenues/Donations | 360 | _ | 1,450 | 286 | _ | - | 107 | 2,203 |
| Recreation Program Fees | - | _ | -, | 2,008 | _ | _ | - | 2,008 |
| Sewer Lateral Fees | _ | _ | _ | _,,,,, | _ | _ | 375 | 375 |
| Incremental Taxes | _ | _ | _ | | _ | _ | 3,012 | 3,012 |
| Other Revenue | 145 | _ | _ | _ | _ | _ | 5,012 | 145 |
| other revenue | 113 | | | | | | | 113 |
| TOTAL REVENUES | 24,385 | 495 | 4,231 | 7,037 | - | - | 3,830 | 39,978 |
| | | | | | | | | |
| <u>EXPENDITURES</u> | 207 | | | | | | | 207 |
| Executive/Legislative | 207 | - | - | - | - | - | - | 207 |
| Administrative | 3,578 | - | - | - | - | - | - | 3,578 |
| Finance | 621 | - | - | - | - | - | - | 621 |
| Community Development | 2,127 | - | - | - | - | - | 450 | 2,577 |
| Economic Development | 374 | | | | | | | 374 |
| Public Works | 5,563 | 492 | 7,796 | - | - | - | 266 | 14,117 |
| Police | 12,595 | - | - | - | - | - | 120 | 12,715 |
| Municipal Court | 386 | - | - | - | - | - | - | 386 |
| Parks and Recreation | 578 | - | - | 5,769 | - | - | 15 | 6,362 |
| Human Services | 225 | - | - | - | - | - | - | 225 |
| Debt Service | | - | - | - | - | 979 | 2,600 | 3,579 |
| | | | | | | | | |
| TOTAL EXPENDITURES | 26,254 | 492 | 7,796 | 5,769 | - | 979 | 3,451 | 44,741 |
| Excess(deficiency) of revenues | | | | | | | | |
| over(under) expenditures | (1,869) | 3 | (3,565) | 1,268 | _ | (979) | 379 | (4,763) |
| over(under) expenditures | (1,007) | 3 | (3,303) | 1,200 | | (575) | 317 | (4,703) |
| Other financing sources(uses): | | | | | | | | |
| Transfer to Community Center DSF | | | | (985) | | 985 | | _ |
| Advance repayment from Ice Center | | | | () | _ | | | _ |
| Operating transfers in (out): | (450) | | | | 449 | | | (1) |
| Operating transfers in (out): | 2,319 | | | (275) | (969) | | _ | 1,075 |
| operating transfers in (out). | 2,517 | | | (273) | (505) | | | 1,075 |
| Change in Fund Balance -2023 | - | 3 | (3,565) | 8 | (520) | 6 | 379 | (3,689) |
| Fund Balance January 1, 2023 | - | 1,177 | 1,039 | 3,662 | 29,181 | 30 | 4,139 | 39,228 |
| Fund Balance December 31, 2023 | | 1,180 | (2,526) | 3,670 | 28,661 | 36 | 4,518 | 35,539 |
| *Fund Names | | 1,100 | (2,320) | 3,070 | 20,001 | 30 | 7,310 | 33,337 |

General=General Fund Strlght=Streetlight Fund Capital Imprv=Capital Improvement Fund Parks=Parks Fund

Reserve=Reserve Fund Community Center DSF= Community Center Debt Service Fund Other=Other Funds (see schedule on following page)

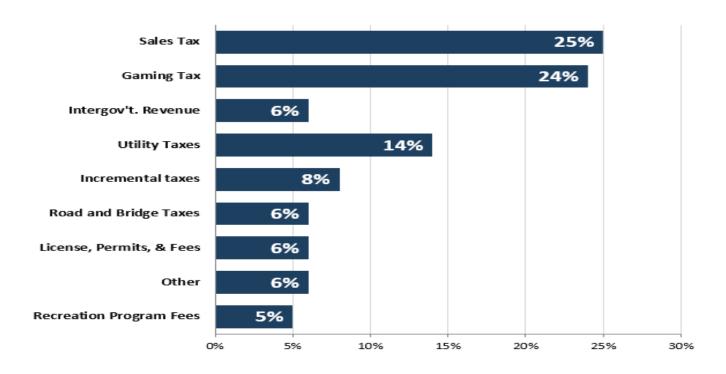
Combined Statement of Budgeted Revenues, Expenditures, and

| Changes in Fund Balances | es OTHER FUNDS* | | | | | | | | |
|--|-----------------|--------------|------------------|---------------|------------------|-----------------|----------------|-----------------------|-------|
| Schedule of Other Funds (in thousands) | Tourism | ARPA Fund | Pol Forf Fund | Beaut Fund | Sewr Lat Fund | Pol Trg Fund | Dorsett TIF | Westport Plaza TIF | Total |
| REVENUES: | | | | | | | | | |
| Hotel/Motel Tax | 320 | - | - | - | - | - | - | - | 320 |
| Business License | - | - | - | 16 | - | - | - | - | 16 |
| Intergovernmental Revenues | - | - | 100 | - | - | 7 | - | - | 107 |
| Sewer Lateral Fees | - | - | - | - | 375 | - | - | - | 375 |
| Incremental /Special District Taxes | - | - | - | - | - | - | 332 | 2,680 | 3,012 |
| Other | | - | - | - | | - | - | - | - |
| TOTAL REVENUES | 320 | - | 100 | 16 | 375 | 7 | 332 | 2,680 | 3,830 |
| | | | | | | | | | |
| EXPENDITURES | | | | | | | J = - | | |
| Community Development | 300 | - | - | - | - | - | 150 | - | 450 |
| Public Works | - | - | _ | - | 266 | - | - | - | 266 |
| Police | - | - | 114 | - | - | 6 | - | - | 120 |
| Parks and Recreation | - | - | | 15 | - | - | - | - | 15 |
| Human Services | - | - | - | - | - | - | - | - | - |
| Debt Service | | | | - 15 | - | | - | 2,600 | 2,600 |
| TOTAL EXPENDITURES | 300 | - | 114 | 15 | 266 | 6 | 150 | 2,600 | 3,451 |
| Evacos (deficients) of many | | | | | | | | | |
| Excess(deficiency) of revenues | 20 | | (1.4) | 1 | 100 | 1 | 182 | 90 | 379 |
| over(under) expenditures | 20 | - | (14) | 1 | 109 | 1 | 182 | 80 | 3/9 |
| Other financing sources(uses): | _ | | | | | | | | |
| onici infancing sources(uses). | - | | - | - | - | - | - | - | - |
| Operating transfers in (out): | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| speraning numbers in (out). | | | | | | | | | |
| Change in Fund Balance -2023 | 20 | _ | (14) | 1 | 109 | 1 | 182 | 80 | 379 |
| | 20 | | (11) | | 107 | | 102 | 00 | 317 |
| Fund Balance January 1, 2023 | 1 | _ | 101 | 63 | 1,137 | 2 | 475 | 2,360 | 4,139 |
| , , | | | | | , | | | ,= | , |
| Fund Balance December 31, 2023 | 21 | - | 87 | 64 | 1,246 | 3 | 657 | 2,440 | 4,518 |

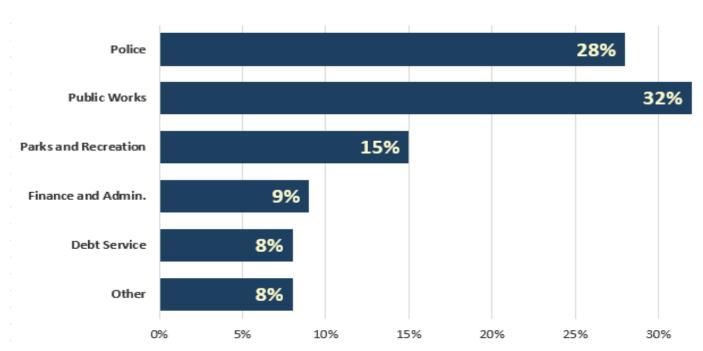
*Fund Names:

Tourism=Tourism Tax Fund Pol Forf=Police Forfeiture Fund Sewr Lat=Sewer Lateral Fund Beaut=Beautification Fund Pol Trg=Police Training Fund Westport Plaza TIF=Westport Plaza Tax Increment Financing Fund Dorsett TIF=Dorsett Road Tax Increment Financing Fund ARPA=American Rescue Plan Fund

Revenues - Where it comes from...



Expenditures - Where it goes...



City of Maryland Heights Schedule of Budgeted Expenditures by Fund: Operations, Debt Service and Capital Improvements 2023

| | | Capital | | |
|----------------------|---------------|--------------|--------------|------------|
| Fund | Operations(2) | Improvements | Debt Service | Total |
| General | 26,254,471 | | | 26,254,471 |
| Streetlight | 492,200 | 1,000 | | 493,200 |
| Tourism | 300,000 | | | 300,000 |
| Capital Improvement | 246,426 | 7,550,000 | | 7,796,426 |
| Police Forfeiture | 114,200 | | | 114,200 |
| American Rescue Plan | - | | | - |
| Police Training | 5,800 | | | 5,800 |
| Parks | 5,482,998 | 286,000 | | 5,768,998 |
| Reserve(1) | - | | | - |
| Sewer Lateral | 266,133 | | | 266,133 |
| Beautification | 15,000 | | | 15,000 |
| Community Center DSF | | | 979,160 | 979,160 |
| Dorsett Road TIF | 150,000 | | | 150,000 |
| Westport Plaza TIF | - | | 2,600,000 | 2,600,000 |
| TOTAL | 33,327,228 | 7,837,000 | 3,579,160 | 44,743,388 |

- (1) Reserve Fund provides advances and transfers to other funds (no expenditures).
- (2)"Operations" is defined as expenditures needed to provide for the on-going service level of the city's operations.
- (2)Includes personnel, contractual, commodities and capital asset expenditures.

Expenditures by Object Expenditures by Object Debt Service 8% Capital Improvements 18% Operations 74%

| | | 2021 | 2022 | 2023 |
|-----------------------|---------------------------------|--------|------------|-----------|
| | Position Title | Actual | Authorized | Requested |
| Administration | | | | |
| City Clerk's Office | City Clerk | 1.00 | 1.00 | 1.00 |
| | Deputy City Clerk/IT Laserfiche | 1.00 | 1.00 | 1.00 |
| | Administrative Assistant | 1.00 | 1.00 | 1.00 |
| | Records Clerk/Administration | 1.00 | 1.00 | 1.00 |
| | | 4.00 | 4.00 | 4.00 |
| Legal Services | Prosecutor | 0.25 | 0.25 | 0.25 |
| 5 | Assistant to the Prosecutor | 1.00 | 1.00 | 1.00 |
| | | 1.25 | 1.25 | 1.25 |
| City | 6:-11:: | 4.00 | 4.00 | 4.00 |
| dministrator's Office | City Administrator | 1.00 | 1.00 | 1.00 |
| | | 1.00 | 1.00 | 1.00 |
| | Human Resources Manager | 1.00 | 1.00 | 1.00 |
| Human Resources | Human Resources Generalist | 1.00 | 1.00 | 1.00 |
| | | 2.00 | 2.00 | 2.00 |
| | Communications Manager | 1.00 | 1.00 | 1.00 |
| Communications | Marketing Specialist | 1.00 | 1.00 | 1.00 |
| Communications | Intern | 0.25 | 0.25 | 0.25 |
| | men | 2.25 | 2.25 | 2.25 |
| | | | | |
| | IT Manager | 1.00 | 1.00 | 1.00 |
| ormation Technology | IT Coordintor | 1.00 | 1.00 | 1.00 |
| | Data Systems Technician | 2.00 | 2.00 | 2.00 |
| | Payroll Specialist - IT Tech | 1.00 | 0.50 | 0.00 |
| | | 5.00 | 4.50 | 4.00 |
| | TOTAL ADMINISTRATION | 15.50 | 15.00 | 14.50 |
| | | | | |
| Finance | Finance Director | 1.00 | 1.00 | 1.00 |
| Finance | Assistant Finance Director | 1.00 | 1.00 | 1.00 |
| | Senior Accountant | 1.00 | 1.00 | 1.00 |
| | Payroll/HR Assistant | 0.00 | 0.50 | 1.00 |
| | Accounting Clerk | 1.00 | 1.00 | 0.00 |
| | | 4.00 | 4.50 | 4.00 |
| | TOTAL FINANCE | 4.00 | 4.50 | 4.00 |

| | | 2021 | 2022 | 2023 |
|---|--|----------------------|--------------|-----------|
| | Position Title | Actual | Authorized | Requested |
| Community Development | Director of Community Development | 1.00 | 1.00 | 1.00 |
| Planning & Zoning | City Planner | 0.00 | 1.00 | 1.00 |
| | Planner I | 1.00 | 1.00 | 0.00 |
| | Social Worker | 0.00 | 1.00 | 1.00 |
| | Intern | 0.25 | 0.25 | 0.25 |
| | | 2.25 | 4.25 | 3.25 |
| | Building Commissioner | 1.00 | 1.00 | 1.00 |
| Inspections | Deputy Building Commissioner | 1.00 | 1.00 | 2.00 |
| - | Plans Examiner | 1.00 | 1.00 | 1.00 |
| | Building Inspector | 4.00 | 0.00 | 0.00 |
| | Building Inspector II | 0.00 | 4.00 | 4.00 |
| | Building Inspector I | 0.00 | 2.00 | 3.00 |
| | Code Enforcement Officer | 4.00 | 2.00 | 2.00 |
| | Permits Coordinator | 1.00 | 1.00 | 1.00 |
| | Administrative Assistant | 1.00 | 1.00 | 1.00 |
| | Customer Relations Specialist | 2.00 | 2.00 | 2.00 |
| | <u>*</u> | 15.00 | 15.00 | 17.00 |
| | TOTAL COMMUNITY DEVELOPMENT | 17.25 | 19.25 | 20.25 |
| Economic Development Economic Development | Director of Economic Development Management Assistant | 1.00 1.00 2.00 | 1.00 1.00 | 1.00 |
| | | 2.00 | 2.00 | 2.00 |
| | TOTAL ECONOMIC DEVELOPMENT | 2.00 | 2.00 | 2.00 |
| | | | | |
| Public Works | Director of Public Works | 1.00 | 1.00 | 1.00 |
| Engineering and | Project Manager | 0.00 | 1.00 | 1.00 |
| Administration | Engineering Manager | 1.00 | 0.00 | 0.00 |
| | Executive Assistant | 1.00 | 1.00 | 1.00 |
| | | 3.00 | 3.00 | 3.00 |
| | Operations Manager | 1.00 | 1.00 | 1.00 |
| Roads and Bridges | Crew Leader | 2.00 | 2.00 | 2.00 |
| | Maintenance Worker | 9.00 | 9.00 | 9.00 |
| | Administrative Assistant | 1.00 | 1.00 | 1.00 |
| | Seasonal Maintenance Worker | 0.75 | 0.75 | 0.75 |
| | | 13.75 | 13.75 | 13.75 |
| | Engineer | 1.00 | 1.00 | 1.00 |
| Stormwater | Crew Leader | 1.00 | 1.00 | 1.00 |
| | Engineering Technician | 1.00 | 1.00 | 1.00 |
| | Maintenance Worker | 3.00 | 3.00 | 3.00 |
| | | 6.00 | 6.00 | 6.00 |

| | | 2021 | 2022 | 2023 |
|---|--------------------------------|--------|------------|-----------|
| <u>P</u> | osition Title | Actual | Authorized | Requested |
| | Engineer | 1.00 | 1.00 | 1.00 |
| Capital Projects | Construction Inspector | 1.00 | 1.00 | 1.00 |
| Oupline 1 10 jecto | Intern | 0.25 | 0.25 | 0.25 |
| | assvess . | 2.25 | 2.25 | 2.25 |
| | Fleet Maintenance Supervisor | 0.00 | 1.00 | 1.00 |
| | Crew Leader | 1.00 | 0.00 | 0.00 |
| ehicle and Equipment | Mechanic | 2.00 | 2.00 | 2.00 |
| Maintenance | Mechanic Helper | 1.00 | 1.00 | 1.00 |
| Manitenance | Mediane Helper | 4.00 | 4.00 | 4.00 |
| | TOTAL PUBLIC WORKS | 29.00 | 29.00 | 29.00 |
| | 2. | | | |
| Police | Police Chief | 1.00 | 1.00 | 1.00 |
| Police Administration | Executive Assistant | 1.00 | 1.00 | 1.00 |
| | Administrative Assistant | 1.00 | 1.00 | 1.00 |
| | 8 | 3.00 | 3.00 | 3.00 |
| | Major (Deputy Chief) | 1.00 | 1.00 | 1.00 |
| Patrol Services | Captain/Lieutenant | 4.00 | 4.00 | 4.00 |
| | Sergeant | 5.00 | 5.00 | 4.00 |
| | Corporal | 4.00 | 4.00 | 4.00 |
| | Police Officer | 36.00 | 36.00 | 36.00 |
| | 2 | 50.00 | 50.00 | 49.00 |
| | Captain/Lieutenant | 1.00 | 1.00 | 1.00 |
| Investigations | Sergeant | 1.00 | 1.00 | 2.00 |
| 0.0000000000000000000000000000000000000 | Lead Detective | 0.00 | 2.00 | 2.00 |
| | Police Officer | 10.00 | 14.00 | 14.00 |
| | Crime Analyst | 1.00 | 1.00 | 1.00 |
| | Secretary | 1.00 | 1.00 | 1.00 |
| | P | 14.00 | 20.00 | 21.00 |
| | Police Communications Sergeant | 1.00 | 1.00 | 1.00 |
| Police | Dispatcher | 10.30 | 10.30 | 10.30 |
| Communications | Jailer | 2.00 | 2.00 | 2.00 |
| | - | 13.30 | 13.30 | 13.30 |
| | Captain/Lieutenant | 1.00 | 1.00 | 1.00 |
| Community Services | Sergeant | 2.00 | 2.00 | 2.00 |
| F8 | Police Officer | 7.00 | 7.00 | 8.00 |
| | Bailiff | 0.60 | 0.60 | 0.60 |
| | | 10.60 | 10.60 | 11.60 |
| | Police Records Supervisor | 1.00 | 1.00 | 1.00 |
| Police Records | Police Records Clerk | 2.00 | 2.00 | 2.00 |
| | 3 | 3.00 | 3.00 | 3.00 |
| | TOTAL POLICE | 93.90 | 99.90 | 100.90 |

| | Position Title | 2021 Actual | 2022 Authorized | 2023 Requested |
|---------------------|---|----------------|--------------------|-------------------|
| | 1 Osmon Time | | | , |
| Municipal Court | Municipal Judge | 0.20 | 0.20 | 0.20 |
| Municipal Court | Provisional Judge | 0.10 | 0.10 | 0.10 |
| | Court Administrator | 1.00 | 1.00 | 1.00 |
| | Court Assistant | 2.00 | 2.00 | 2.00 |
| | Court Aide | 0.50 | 0.50 | 0.50 |
| | | 3.80 | 3.80 | 3.80 |
| | TOTAL MUNICIPAL COURT | 3.80 | 3.80 | 3.80 |
| arks and Recreation | Director of Parks and Recreation | 1.00 | 1.00 | 1.00 |
| Administration | | 1.00 | 1.00 | 1.00 |
| | Superintendent of Recreation Programs | 1.00 | 1.00 | 1.00 |
| Recreation Services | Superintendent of Recreation Facilities | 1.00 | 1.00 | 1.00 |
| | Marketing Specialist | 1.00 | 1.00 | 1.00 |
| | Recreation Program Specialist | 5.00 | 5.00 | 5.00 |
| | Customer Relations Supervisor | 1.00 | 1.00 | 1.00 |
| | Customer Relations Specialist | 4.00 | 5.00 | 5.00 |
| | Customer Relations Aide | 5.00 | 5.00 | 4.50 |
| | Aquatic Supervisor | 1.00 | 1.00 | 1.00 |
| | Head Lifeguard | 2.51 | 2.40 | 2.40 |
| | Lifeguard | 6.75 | 6.11 | 6.11 |
| | Private Swim Instructor | 0.00 | 0.10 | 0.10 |
| | Swim Instructor | 1.11 | 1.11 | 1.11 |
| | Building Supervisor | 0.00 | 0.20 | 0.20 |
| | Play Center Attendant | 2.00 | 2.00 | 1.00 |
| | Personal Trainer | 0.00 | 0.53 | 0.53 |
| | Fitness Center Attendant | 3.00 | 3.50 | 2.81 |
| | Specialty Instructors | 0.00 | 1.98 | 2.54 |
| | Special Event Assistant | 0.00 | 0.05 | 0.17 |
| | Program Director | 0.00 | 0.90 | 0.19 |
| | Preschool Leader | 2.50 | 1.94 | 3.04 |
| | Park Attendant | 0.06 | 0.06 | 0.06 |
| | Sports Officials | 0.06 | 0.03 | 0.17 |
| | Scorekeeper | 0.00 | 0.00 | 0.51 |
| | Camp Staff | 3.50 | 1.37 | 1.63 |
| | Inclusion Assistant | 0.00 | 0.70 | 0.72 |
| | Bus Driver | 0.78 | 0.87 | 0.82 |
| | Senior Aide | 0.36 | 0.32 | 0.17 |
| | Recreation Assistant | 2.00 | 2.00 | 0.00 |
| | Dance Instructor | 0.30 | 0.00 | 0.00 |
| | Program Instructor | 1.60 | 0.00 | 0.00 |
| | Market Manager | 0.17 | 0.00 | 0.00 |

| | Position Title | 2021 Actual | 2022 Authorized | 2023 Requested |
|-------------------|---------------------------------|----------------|--------------------|-------------------|
| | | | | |
| | Superintendent of Facilities | 1.00 | 1.00 | 1.00 |
| Community Center | Crew Leader | 1.00 | 1.00 | 1.00 |
| Maintenance | Custodian | 3.00 | 3.00 | 3.00 |
| | Maintenance Aide | 3.25 | 3.25 | 3.25 |
| | | 8.25 | 8.25 | 8.25 |
| | Maintenance Worker | 1.00 | 1.00 | 1.00 |
| Government Center | Custodian | 2.00 | 2.00 | 2.00 |
| Maintenance | Maintenance Aide | 1.00 | 1.00 | 1.00 |
| | | 4.00 | 4.00 | 4.00 |
| | Aquaport Pool Manager | 0.00 | 0.30 | 0.30 |
| Aquaport | Aquaport Assistant Pool Manager | 0.00 | 0.66 | 0.66 |
| | Head Lifeguard | 1.38 | 1.49 | 1.49 |
| | Lifeguard | 6.97 | 6.81 | 6.10 |
| | Aquaport Grounds Crew | 0.64 | 0.64 | 0.64 |
| | Slide Attendant | 2.49 | 2.61 | 2.00 |
| | Lead Concessions Attendant | 0.42 | 0.42 | 0.42 |
| | Concession Attendant | 1.32 | 1.32 | 1.32 |
| | Lead Front Desk Attendant | 0.44 | 0.44 | 0.44 |
| | Front Desk Attendant | 1.48 | 1.48 | 1.48 |
| | Lifeguard Manager | 0.87 | 0.00 | 0.00 |
| | | 16.01 | 16.17 | 14.85 |
| | Superintendent of Parks | 1.00 | 1.00 | 1.00 |
| Parks Maintenance | Crew Leader | 1.00 | 1.00 | 1.00 |
| | Maintenance Worker | 4.00 | 4.00 | 5.00 |
| | Maintenance Aide (Part-Time) | 2.20 | 2.20 | 2.20 |
| | | 8.20 | 8.20 | 9.20 |
| | TOTAL PARKS AND RECREATION | 83.16 | 83.79 | 81.08 |
| | | 2.0.47 | | *** ** |
| | TOTAL PERSONNEL (FTE) | 248.61 | 257.24 | 255.53 |

Numbers reflect full-time equivalent positions calculated at 2,080 hours per year. The elected positions of Mayor and Councilpersons are not included.

The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund. Beginning in 2010, any unencumbered balance existing at year-end will be transferred to the Reserve Fund while any existing deficit will be covered by a transfer from the Reserve Fund.

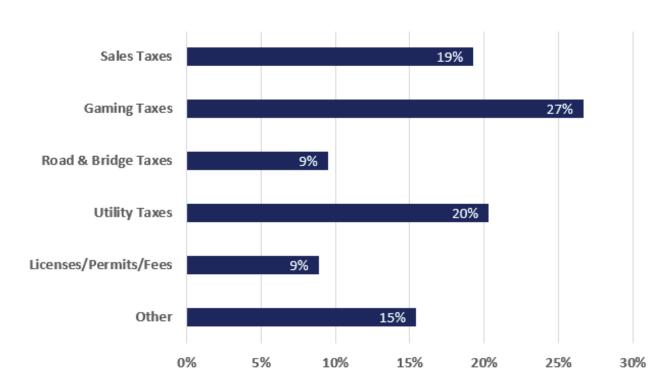
Revenue Summary

| | 2019 | 2020 | 2021 | 2022 | 2023 |
|---|-------------------|-----------------|------------------|------------------|------------|
| | Actual | Actual | Actual | Projected | Budget |
| Gaming Taxes | 6,987,848 | 5,704,191 | 8,066,951 | 6,300,000 | 6,500,000 |
| Utility Taxes: | | | | | |
| Utility Taxes - Electric | 3,112,602 | 2,833,416 | 3,034,648 | 3,100,000 | 3,125,000 |
| Utility Taxes - Gas | 653,034 | 571,939 | 568,810 | 700,000 | 750,000 |
| Utility Taxes - Telecommunications | 868,197 | 727,244 | 677,376 | 650,000 | 630,000 |
| Utility Taxes - Water | 400,579 | 432,275 | 471,193 | 430,000 | 445,000 |
| | 5,034,412 | 4,564,874 | 4,752,028 | 4,880,000 | 4,950,000 |
| Sales Tax-1% | 4,728,488 | 4,106,089 | 4,204,410 | 4,650,000 | 4,700,000 |
| Sales Tax-Public Safety | 1,516,401 | 1,429,749 | 1,565,023 | 1,650,000 | 1,700,000 |
| Cigarette Tax | 56,668 | 57,347 | 52,913 | 53,000 | 53,000 |
| Road and Bridge Taxes: | | | | | |
| Motor Fuel Tax | 743,758 | 693,596 | 753,031 | 845,000 | 866,000 |
| Motor Vehicle Tax | 377,400 | 384,424 | 434,888 | 410,000 | 420,000 |
| County Road Refund | 1,049,932 | 1,011,439 | 1,038,114 | 1,033,162 | 1,027,572 |
| | 2,171,090 | 2,089,459 | 2,226,033 | 2,288,162 | 2,313,572 |
| Licenses, Permits, and Fees: | | | | | |
| Business Licenses | 601,060 | 583,223 | 548,970 | 600,000 | 600,000 |
| Plan Review Fees | 32,715 | 54,900 | 78,301 | 60,000 | 60,000 |
| Police Fees | 18,136 | 8,341 | 9,143 | 10,000 | 12,000 |
| Cable TV Franchise Fees | 330,934 | 311,157 | 303,015 | 300,000 | 300,000 |
| Reoccupancy Permits | 213,909 | 184,106 | 252,117 | 220,000 | 190,000 |
| Reimb. From Developers | 2,392 | 432 | - | 316 | - |
| Reimb of Code Abatement Costs | 7,570 | 28,761 | 7,534 | 1,000 | 1,000 |
| Building Permits | 627,599 | 755,250 | 1,071,092 | 1,400,000 | 1,000,000 |
| | 1,834,315 | 1,926,170 | 2,270,170 | 2,591,316 | 2,163,000 |
| Municipal Court: | | | | | |
| Court Fines and Fees | 988,627 | 494,807 | 548,534 | 750,000 | 750,000 |
| Investment Income: | | | | | |
| Interest on Investments | 1,088,586 | 624,344 | 295,386 | 390,000 | 750,000 |
| Intergovernmental Revenues: | | | | | |
| CARES Act | _ | 1,889,277 | _ | _ | _ |
| Grants/Reimbursements | 360,472 | 369,995 | 303,128 | 360,000 | 360,000 |
| | 360,472 | 2,259,272 | 303,128 | 360,000 | 360,000 |
| Other | | | | | • |
| Other: Insurance Reimbursement | 21 446 | 57.000 | 242 522 | | |
| | 31,446 | 57,228 | 242,523 | 15 000 | 15,000 |
| Police Services-Special Events Sale of Surplus Property | 18,037 155,108 | 2,270 68,614 | 10,730 45,543 | 15,000 50,000 | 50,000 |
| SLAIT Dividend | 41,660 | 52,372 | 154,873 | 50,000 | 50,000 |
| Miscellaneous | 50,262 | 76,151 | 37,892 | 30,000 | 30,000 |
| iviiscendieous | 296,513 | 256,635 | 491,561 | 145,000 | 145,000 |
| Total Revenue | 25,063,420 | 23,512,937 | 24,776,136 | 24,057,478 | 24,384,572 |
| | , , | | | | |
| Transfers from other funds: | | | | | |
| Park Fund | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Westport TIF | | | 16,883 | - | - |
| American Rescue Plan Fund | | | 1,464,354 | 1,808,843 | 2,218,549 |
| | 100,000 | 100,000 | 116,883 | 1,908,843 | 2,318,549 |
| | 25,163,420 | 23,612,937 | 24,893,019 | 25,966,321 | 26,703,121 |

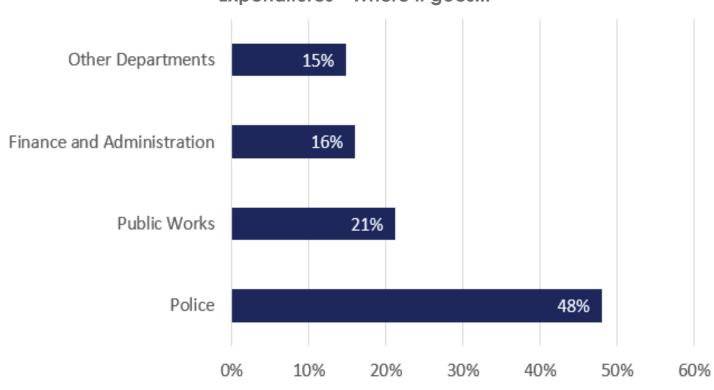
Expenditure Budget - by Program

| | 2019 Actual | 2020 Actual | 2021 Actual | 2022 Estimated | 2023 Proposed |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|
| Executive/Legislative | | | | | |
| Mayor's Office | 36,239 | 17,968 | 33,225 | 45,525 | 45,356 |
| City Council | 143,682 | 128,626 | 128,317 | 136,069 | 162,026 |
| | 179,921 | 146,594 | 161,543 | 181,594 | 207,382 |
| Administration | | | | | |
| City Clerk's Office | 387,674 | 385,693 | 389,805 | 395,000 | 468,502 |
| Legal Services | 340,384 | 365,461 | 275,416 | 370,000 | 351,393 |
| City Administrator's Office | 377,878 | 481,778 | 279,625 | 245,000 | 259,629 |
| Human Resources | 350,568 | 356,603 | 346,882 | 335,000 | 389,462 |
| Communications | 246,756 | 223,262 | 199,186 | 235,000 | 320,180 |
| Central Services | 89,988 | 72,764 | 77,191 | 80,000 | 91,750 |
| Risk Management | 441,322 | 464,908 | 628,250 | 580,000 | 530,000 |
| Information Technology | 931,077 | 987,340 | 916,640 | 1,000,000 | 1,167,368 |
| | 3,165,647 | 3,337,810 | 3,112,995 | 3,240,000 | 3,578,284 |
| Finance | | | | | |
| Finance | 483,778 | 514,975 | 501,348 | 500,000 | 620,735 |
| | 483,778 | 514,975 | 501,348 | 500,000 | 620,735 |
| Community Development | | | | | |
| Planning & Zoning | 339,722 | 353,534 | 286,910 | 330,000 | 368,216 |
| Inspections | 1,326,977 | 1,455,928 | 1,412,919 | 1,450,000 | 1,759,011 |
| | 1,666,699 | 1,809,462 | 1,699,829 | 1,780,000 | 2,127,227 |
| Economic Development | | | | | |
| Economic Development | 141,404 | 211,291 | 213,425 | 250,000 | 373,548 |
| D 11: W/ 1 | | | | | |
| Public Works | 390,375 | 276 990 | 202 172 | 300,000 | 400.250 |
| Engineering/Administration Roads and Bridges | 1,722,330 | 376,880 1,684,197 | 383,172 1,671,813 | 1,900,000 | 409,350 2,067,080 |
| Stormwater | 599,928 | 593,266 | 604,791 | 600,000 | 643,811 |
| Solid Waste | 2,045,127 | 1,701,234 | 1,757,225 | 1,817,162 | 1,874,000 |
| Vehicle & Equipment Maintenance | 501,033 | 489,269 | 515,159 | 525,000 | 569,254 |
| venicle & Equipment Wannenance | 5,258,794 | 4,844,846 | 4,932,159 | 5,142,162 | 5,563,495 |
| | | | | | |
| Police | 499 202 | 205 252 | 270 204 | 445,000 | 405.093 |
| Police Administration | 488,202 | 395,253 | 379,294 | 445,000 | 405,082 |
| Patrol Services | 6,152,175 1,636,298 | 6,013,651 1,693,193 | 5,883,721 1,684,942 | 5,800,000 2,500,000 | 6,339,118 2,726,800 |
| Investigations Communications | 1,050,298 | 1,093,193 | 1,192,250 | 1,300,000 | 1,405,309 |
| Community Services | 925,551 | 1,099,556 | 1,316,877 | 1,350,000 | 1,505,307 |
| Record Room | 181,434 | 198,755 | 185,842 | 170,000 | 213,384 |
| Community Response Unit | 942,122 | 916,989 | 811,613 | 100,000 | 0 |
| Community Response Cint | 11,385,043 | 11,527,144 | 11,454,540 | 11,665,000 | 12,595,000 |
| M :: 1C | | | | | |
| Municipal Court Municipal Court | 347,828 | 348,672 | 346,743 | 355,000 | 385,876 |
| | 317,020 | 5 10,072 | 210,713 | 223,000 | 303,070 |
| Parks and Recreation | £1£ £(0 | 402.712 | EEC E0 4 | 550,000 | F77 004 |
| Government Center Maintenance | 515,569 | 492,712 | 556,584 | 550,000 | 577,924 |
| Human Services | 194,440 | 182,786 | 174,664 | 200,000 | 225,000 |
| Total Expenditures | 23,339,122 | 23,416,291 | 23,153,830 | 23,863,756 | 26,254,471 |

Revenues - Where it comes from...



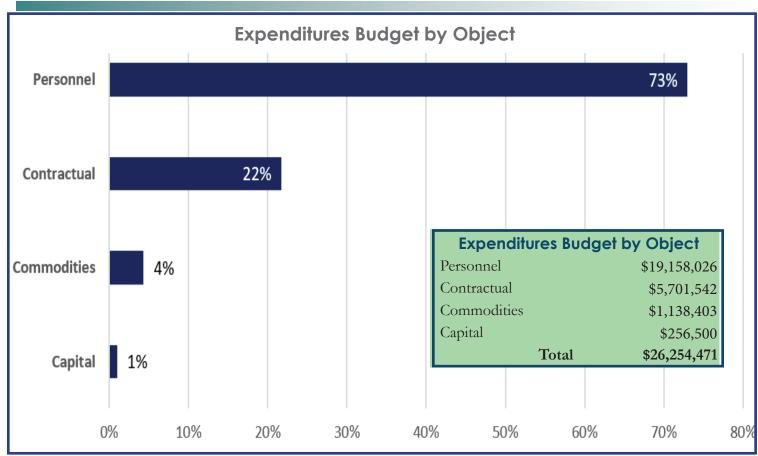


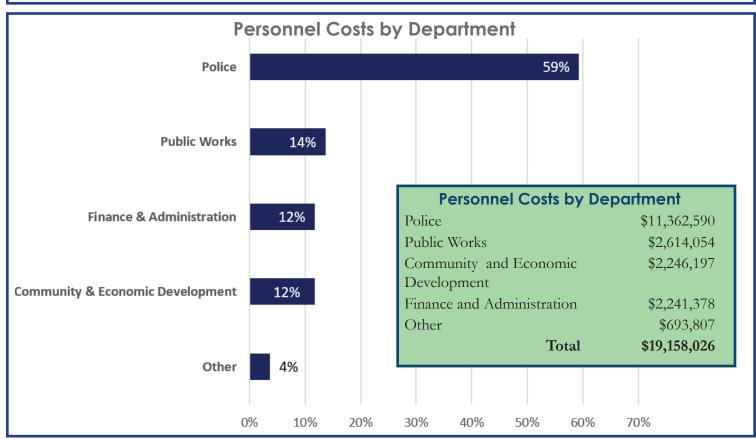


- 60 -

Expenditure
Budget - by
Object of
Expenditure

| | Personnel | Contractual | Commodities | Capital | Total |
|------------------------------------|-----------------------|---------------------------------------|---------------------------------------|----------|------------------------|
| Executive/Legislative | | | | | |
| Mayor's Office | 17,056 | 28,300 | _ | _ | 45,356 |
| City Council | 68,226 | 93,800 | _ | _ | 162,026 |
| | 85,282 | 122,100 | - | - | 207,382 |
| A 3 | | | | | |
| Administration City Clerk's Office | 391,677 | 76,325 | 500 | | 468,502 |
| Legal Services | 178,018 | 172,875 | 500 | _ | 351,393 |
| City Administrator's Office | 239,514 | 20,115 | - | - | 259,629 |
| Human Resources | 231,260 | 158,002 | 200 | - | 389,462 |
| Communications | 180,551 | 131,879 | 7,750 | - | 320,180 |
| Central Services | 160,551 | · · · · · · · · · · · · · · · · · · · | * | - | |
| | - | 28,750 | 63,000 | - | 91,750 |
| Risk Management | - | 530,000 | 79,000 | 20.000 | 530,000 |
| Information Technology | 553,668 1,774,688 | 505,700 1,623,646 | 78,000 149,950 | 30,000 | 1,167,368 3,578,284 |
| | 1,771,000 | 1,023,010 | 110,000 | 20,000 | 3,370,201 |
| Finance | 466,690 | 153,045 | 1,000 | - | 620,735 |
| Community Development | | | | | |
| Planning & Zoning | 343,516 | 23,700 | 1,000 | _ | 368,216 |
| Inspections | 1,675,393 | 64,855 | 18,763 | _ | 1,759,011 |
| mp****ien | 2,018,909 | 88,555 | 19,763 | - | 2,127,227 |
| Economic Development | 227,288 | 146,260 | - | - | 373,548 |
| Public Works | | | | | |
| Engineering/Administration | 350,420 | 17,630 | 1,300 | 40,000 | 409,350 |
| | | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · | <i>'</i> | |
| Roads and Bridges Stormwater | 1,262,964 | 372,436 | 415,680 | 16,000 | 2,067,080 |
| | 634,226 | 1,935 | 7,650 | - | 643,811 |
| Solid Waste | - | 1,874,000 | 150.010 | - | 1,874,000 |
| Vehicle & Equipment Maintenance | 366,444 2,614,054 | 52,000 2,318,001 | 150,810 575,440 | 56,000 | 569,254 5,563,495 |
| | 2,011,001 | 2,510,001 | 270,110 | 20,000 | 0,000,.50 |
| Police | 200 422 | 21.500 | 2.150 | | 405.000 |
| Police Administration | 380,432 | 21,500 | 3,150 | - | 405,082 |
| Patrol Services | 5,597,493 | 332,625 | 238,500 | 170,500 | 6,339,118 |
| Investigations | 2,585,305 | 108,595 | 32,900 | - | 2,726,800 |
| Communications | 1,140,744 | 239,765 | 24,800 | - | 1,405,309 |
| Community Services | 1,447,032 | 14,475 | 43,800 | - | 1,505,307 |
| Police Records | 211,584 11,362,590 | 1,000 717,960 | 800 343,950 | 170,500 | 213,384 12,595,000 |
| | 11,302,390 | /17,900 | 343,930 | 170,300 | 12,393,000 |
| Municipal Court | 345,076 | 40,800 | - | - | 385,876 |
| Parks and Recreatiom | | | | | |
| Government Center Maintenance | 263,449 | 266,175 | 48,300 | - | 577,924 |
| Human Services | - | 225,000 | - | - | 225,000 |
| Total Expenditures | 19,158,026 | 5,701,542 | 1,138,403 | 256,500 | 26,254,471 |





General Fund Five Year Projection Revenues and Expenditures 2023 to 2027

REVENUES AND TRANSFERS

| | 2023 | 2024 | 2025 | 2026 | 2027 |
|----------------------|------------|------------|------------|------------|------------|
| Gaming taxes | 6,500,000 | 6,650,000 | 6,650,000 | 6,650,000 | 6,650,000 |
| Util taxes | 4,950,000 | 5,098,500 | 5,251,455 | 5,408,999 | 5,571,269 |
| Sales tax | 4,700,000 | 4,841,000 | 4,986,230 | 5,135,817 | 5,289,891 |
| Sales tax-Pub Safety | 1,700,000 | 1,751,000 | 1,803,530 | 1,857,636 | 1,913,365 |
| Road & Bridge | 2,313,572 | 2,413,572 | 2,513,572 | 2,613,572 | 2,713,572 |
| Lic, Permits | 2,163,000 | 2,165,000 | 2,165,000 | 1,900,000 | 1,900,000 |
| Investment income | 750,000 | 765,000 | 780,300 | 795,906 | 811,824 |
| Intergovtl | 360,000 | 360,000 | 360,000 | 360,000 | 360,000 |
| Cigarette taxes | 53,000 | 53,000 | 53,000 | 53,000 | 53,000 |
| Court | 750,000 | 800,000 | 900,000 | 950,000 | 1,000,000 |
| Other | 145,000 | 145,000 | 145,000 | 145,000 | 145,000 |
| Transfers (net) | 2,318,549 | 100,000 | 100,000 | 100,000 | 100,000 |
| | 26,703,121 | 25,142,072 | 25,708,087 | 25,969,929 | 26,507,921 |

| | | EXPENDITURES | | | | | | |
|-----------------|------------|--------------|---------|--------------|--|--|--|--|
| | Personnel | Contractual | Capital | Expenditures | | | | |
| | | | | | | | | |
| 2023 | 19,158,026 | 5,701,542 | 256,500 | 26,254,471 | | | | |
| 2024 | 19,541,187 | 5,815,573 | 300,000 | 26,817,930 | | | | |
| 2025 | 19,932,010 | 5,931,884 | 300,000 | 27,348,289 | | | | |
| 2026 | 20,330,650 | 6,050,522 | 350,000 | 27,939,255 | | | | |
| 2027 | 20,737,263 | 6,171,532 | 400,000 | 28,541,040 | | | | |
| Annual increase | 2% | 2% | | | | | | |

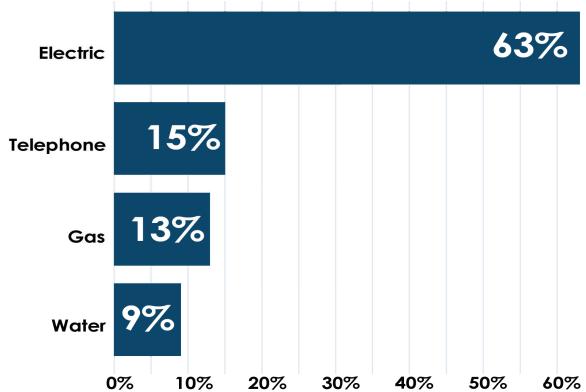
| | Expenditures | Revenues | |
|-------------|--------------|------------|------|
| 448,650 | 26,254,471 | 26,703,121 | 2023 |
| (1,675,858) | 26,817,930 | 25,142,072 | 2024 |
| (1,640,202) | 27,348,289 | 25,708,087 | 2025 |
| (1,969,325) | 27,939,255 | 25,969,929 | 2026 |
| (2,033,119) | 28,541,040 | 26,507,921 | 2027 |

^{*}Negative amounts represent transfers from the Reserve Fund.

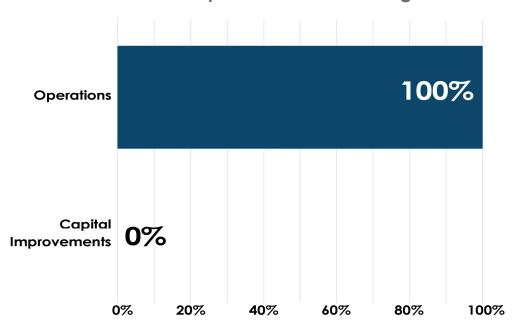
The Streetlight Fund was established in 1987 to account for a 0.50% tax on gross receipts of utility companies. Expenditures are restricted to the cost of maintaining, constructing and installing streetlights in the city.

| Povonuos | 2020 | 2021 | 2022 | 2023 |
|---------------------------------------|---------|-----------|-----------|---------|
| Revenues | Actual | Actual | Projected | Budget |
| Utility Taxes: | | | | |
| Utility Tax - Electric | 283,342 | 303,465 | 310,000 | 312,500 |
| Utility Tax - Gas | 57,194 | 56,881 | 70,000 | 75,000 |
| Utility Tax - Telecomunications | 72,724 | 71,991 | 65,000 | 63,000 |
| Utility Tax - Water | 43,227 | 43,244 | 43,000 | 44,500 |
| Total Revenue | 456,487 | 475,581 | 488,000 | 495,000 |
| | | | | |
| Form and Maria | 2020 | 2021 | 2022 | 2023 |
| Expenditures | Actual | Projected | Projected | Budget |
| Streetlights - Operations | 435,879 | 436,556 | 463,500 | 492,200 |
| Capital Improvements | - | - | - | - - |
| Total Expenditures | 435,879 | 436,556 | 463,500 | 492,200 |
| Transfer to Capital Improvements Fund | | 1,000,000 | _ | _ |





Expenditures - Where it goes...



Streetlight Fund Five Year Projection Revenues & Expenditures 2023-2027

(in thousands)

| Revenues |
|--------------------------------|
| Expenditures-Operations |
| Expenditures-Capital |
| Change in Fund balance |
| Beginning Fund balance |
| Ending Fund balance |

| 2023 | 2024 | 2025 | 2026 | 2027 |
|-------|-------|-------|-------|-------|
| 495 | 505 | 515 | 525 | 536 |
| (492) | (502) | (512) | (522) | (533) |
| (1) | (1) | (7) | (7) | (33) |
| 2 | 2 | (4) | (4) | (30) |
| 1,177 | 1,179 | 1,181 | 1,177 | 1,173 |
| 1,179 | 1,181 | 1,177 | 1,173 | 1,144 |

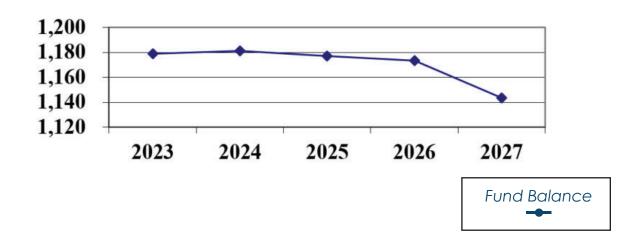
Assumptions:

Revenues increase 2% per year.

Operating expenditures increase 2% each year.

Capital expenditures per the 2023-2027 CIP.

Projected Fund Balance



Tourism Tax Fund

The City levies a 0.50% tax on hotel/motel rooms. The funds are restricted to promoting tourism within the City. Revenues and expenditures will be accounted for in the Tourism Tax Fund, a special revenue fund.

Tourism Tax Fund

| | 2020 | 2021 | 2022 | 2023 |
|------------------------------|---------|---------|-----------|---------|
| Revenues | Actual | Actual | Projected | Budget |
| | | | | |
| Hotel/Motel Tax | 158,070 | 237,052 | 320,000 | 320,000 |
| Transfer from Reserve Fund | _ | 100,000 | _ | |
| | 2020 | 2021 | 2022 | 2023 |
| Expenditures | Actual | Actual | Projected | Budget |
| Community Development | | | | |
| Tourism | 377,718 | 218,068 | 236,050 | 300,000 |

Capital Improvement Fund

This fund traditionally receives 30% of gaming tax revenue and any grants related to expenditures within the fund. Due to the financial impact of COVID-19, no gaming taxes were distributed to this fund in 2020 and 2021. Expenditures consist of debt service, planning, design, acquisition, management and construction of capital improvements not specifically designated in other city funds. All expenditures are first planned in the five-year Capital Improvement Plan (CIP) annually updated by the Council.

Capital Improvement Fund

| | 2020 | 2021 | 2022 | 2023 |
|--|---------|---------|-----------|-----------|
| Revenues | Actual | Actual | Estimated | Budget |
| | | | | |
| Gaming Tax | | - | 2,700,000 | 2,781,000 |
| Intergovernmental Revenues | | | | |
| Municipal Parks Commission | - | - | - | - |
| St Louis Community Foundation (Sustainability) | | 850,000 | - | - |
| ROW Tree Replacement | 14,000 | | - | - |
| Federal STP - Adie Road Rehabilitation | | | | 820,000 |
| Federal STP-Fee Fee Road Rehabilitation | - | - | 630,000 | 630,000 |
| | 14,000 | 850,000 | 630,000 | 1,450,000 |
| Other | | | | |
| Unspent encumbrances | 353,733 | - | - | - |
| Miscellaneous | - | - | - | - |
| | 353,733 | - | - | - |
| Total Revenue | 367,733 | 850,000 | 3,330,000 | 4,231,000 |

1,000,000

Transfers from other Funds:

Transfer from Streetlight Fund

| Evnandituras | 2020 | 2021 | 2022 | 2023 |
|---|-----------|-----------|-----------|-----------|
| Expenditures | Actual | Actual | Estimated | Budget |
| Capital Project Management | 182,663 | 243,369 | 233,913 | 246,426 |
| Stormwater capital projects | 1,666,494 | 635,000 | 1,335,000 | 3,730,000 |
| Concrete Slabs and Sidwalk Replacement | | | | |
| Sidewalk Construction | | | | |
| ADA Transition Plan | | | | |
| Government Center Audio Visual Upgrades | 179,562 | | | |
| Uninterrupted Power Source | 45,519 | | | |
| Software-Financial | | 250,000 | | |
| Sustainability Center | | 850,000 | | |
| Public Works projects and equipment | 335,930 | 2,270,332 | 3,240,000 | 3,820,000 |
| Total Expenditures | 2,410,168 | 4,248,701 | 4,808,913 | 7,796,426 |

Capital Improvement Fund

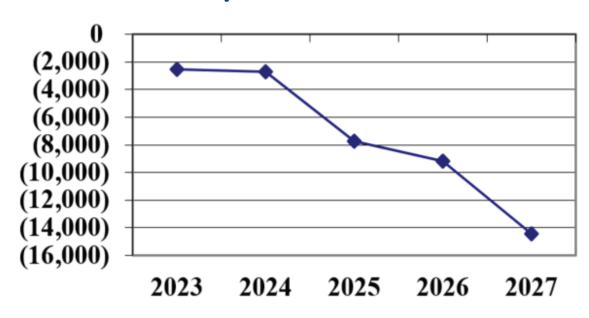
Capital Improvement Fund Five Year Projection Revenues & Expenditures 2023-2027

(in thousands)

| | 2023 | 2024 | 2025 | 2026 | 2027 |
|------------------------|---------|---------|---------|---------|----------|
| Revenues-Gaming taxes | 2,781 | 2,850 | 2,850 | 2,850 | 2,850 |
| Grants/contrib | 1,450 | - | - | - | - |
| Capital Proj Mgmt | (246) | (253) | (261) | (269) | (277) |
| Expenditures-Projects | (7,550) | (2,800) | (7,585) | (4,015) | (7,850) |
| Change in Fund balance | (3,565) | (203) | (4,996) | (1,434) | (5,277) |
| Beginning Fund balance | 1,039 | (2,526) | (2,729) | (7,725) | (9,159) |
| Ending Fund balance | (2,526) | (2,729) | (7,725) | (9,159) | (14,436) |

Capital Project expenditures per the 2023-2027 CIP

Projected Fund Balance



Fund Balance

Forfeiture Fund

This fund accounts for monies received or other assets forfeited to the City as a result of judgements in certain court cases. These resources must be used in connection with law enforcement programs.

Forfeiture Fund

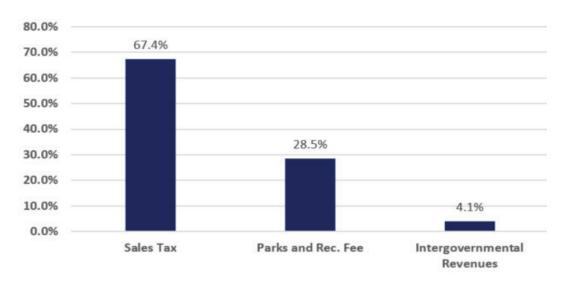
| Revenues | 2020 Actual | 2021 Actual | 2022 Projected | 2023 Budget |
|----------------------------|----------------|----------------|-------------------|----------------|
| | | | | |
| Interest | 6,490 | - | - | - |
| Intergovernmental Revenues | 198,858 | - | 60,000 | 100,000 |
| Transfer from General Fund | 9,900 | | - | - |
| Sale of Capital Asset | - | - | - | - |
| Total Revenues | 215,247 | - | 60,000 | 100,000 |

| Expenditures | 2020 Actual | 2021 Actual | 2022 Projected | 2023 Budget |
|---------------------------|----------------|----------------|-------------------|----------------|
| Police | 151,298 | 163,448 | 216,500 | 114,200 |
| Total Expenditures | 151,298 | 163,448 | 216,500 | 114,200 |

The Parks Fund was established in 1996 to account for the revenues derived from a one-half cent sales tax approved by city voters in 1995. In previous years, the Parks Fund received 4% of Gaming tax revenues and shared the one-half cent sales tax with the Stormwater Fund. Effective 2015, city policy changed to provide that 100% of the one-half cent sales tax be distributed to the Parks Fund, with no Gaming tax revenues distributed to the Parks Fund. All revenues derived from user fees charged for parks and recreation activities remain within the Parks Fund.

| | 2020 | 2021 | 2022 | 2023 | |
|---|-----------|-----------|-----------|-----------|--|
| Revenues | Actual | Actual | Projected | Proposed | |
| | | | | | |
| Sales Tax | 4,163,097 | 4,289,765 | 4,650,000 | 4,743,000 | |
| | | | | | |
| <u>User Fees</u> | | | | | |
| Aquaport | 2,310 | 498,390 | 449,924 | 635,000 | |
| Sportport | 87,613 | 87,614 | 88,000 | 88,000 | |
| Recreation | 198,028 | 368,073 | 485,400 | 540,000 | |
| Community Center | 448,335 | 631,725 | 690,000 | 745,000 | |
| Total User Fees | 736,286 | 1,585,802 | 1,713,324 | 2,008,000 | |
| Intergovernmental Revenues | 210,527 | - | 525,000 | 286,000 | |
| Donations - Sustainablity Center | | | - | - | |
| Other Revenues | 125,110 | 6,308 | - | - | |
| Total Park Fund Revenue | 5,235,020 | 5,881,875 | 6,888,324 | 7,037,000 | |

Revenues - Where it comes from...



| | 2020 | 2021 | 2022 | 2023 |
|---|-----------|-----------|-----------|-----------|
| Expenditures | Actual | Actual | Projected | Budget |
| <u>Operations</u> | | | | |
| Administration | 128,970 | 21,844 | 130,000 | 164,624 |
| Recreation Services | 1,790,435 | 1,844,787 | 2,200,000 | 2,519,789 |
| Community Center | 892,474 | 899,327 | 900,000 | 1,055,098 |
| Aquaport | 39,705 | 601,500 | 575,000 | 741,456 |
| Parks Maintenance | 722,975 | 789,919 | 800,000 | 1,002,031 |
| | 3,574,559 | 4,157,377 | 4,605,000 | 5,482,998 |
| Other Capital Improvements | | | | |
| Aquaport renovations | 4,890,889 | 139,704 | - | - |
| Sustainability Center Phase II | - | - | - | - |
| Vago & Parkwood Playground Replacement | - | - | - | 286,000 |
| Playground Resurfacing | | | | |
| Fee Fee Ballfields | - | 93,902 | 384,000 | - |
| | 4,890,889 | 233,607 | 384,000 | 286,000 |
| Total Park Fund Expenditures | 8,465,448 | 4,390,984 | 4,989,000 | 5,768,998 |
| Transfers to Other Funds: | | | | |
| Transfer to Ice Center Fund | 150,000 | 175,000 | 175,000 | 175,000 |
| Transfer to General Fund | 100,000 | 100,000 | 100,000 | 100,000 |
| Transfer to Community Center DSF | 985,000 | 985,000 | 985,000 | 985,000 |
| · | 1,235,000 | 1,260,000 | 1,260,000 | 1,260,000 |
| Total Expenditures and Transfers | 9,700,448 | 5,650,984 | 6,249,000 | 7,028,998 |

Parks Fund Five Year Projection Revenues & Expenditures 2023-2027

(in thousands)

| | 2023 | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------|---------|---------|---------|---------|
| Revenues-Sales tax | 4,743 | 4,838 | 4,935 | 5,033 | 5,134 |
| Revenues-Recreation | 1,285 | 1,650 | 1,675 | 1,700 | 1,750 |
| Revenues-Aquaport | 635 | 635 | 635 | 635 | 635 |
| Grants (related to Capital) | 286 | 450 | 500 | 450 | 500 |
| Revenues-Other | 88 | 67 | 67 | 67 | 67 |
| Total revenues | 7,037 | 7,640 | 7,812 | 7,885 | 8,086 |
| Expenditures-Parks & Rec | (5,483) | (5,647) | (5,817) | (5,991) | (6,171) |
| Capital Improvements | (286) | (550) | (450) | (575) | (575) |
| Transfer to Ice Center | (175) | (175) | (175) | (175) | (175) |
| Transfer to General Fund | (100) | (100) | (100) | (100) | (100) |
| Transfer to Comm Ctr DSF | (985) | (985) | (985) | (985) | (985) |
| Change in Fund balance | 8 | 182 | 285 | 59 | 80 |
| Beginning Fund balance | 3,662 | 3,670 | 3,852 | 4,137 | 4,196 |
| Ending Fund balance | 3,670 | 3,852 | 4,137 | 4,196 | 4,276 |

Assumptions:

Half-cent Park/Stormwater sales tax is allocated 100% to Parks

Sales tax increases 2% per year in 2024-2027

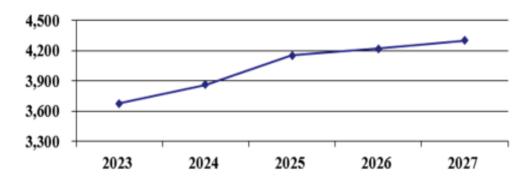
Recreation revenues average \$1.68m from 2024 to 2026. (based on 2019 level)

Expenditures for operations increase 3% each year.

Capital expenditures per Capital Improvement Plan.

Community Center debt service is funded by Parks Fund.

Projected Fund Balance - (in thousands)



Fund Balance

Reserve Fund

The Reserve Fund was established in 2000 to provide resources to other funds in the event of temporary deficits or unforeseen needs. The fund provides loans (advances) to prevent the need for external borrowing. Transfers to other funds for expenditures and revenue shortfalls also may occur. City ordinance has established a target level of Reserve Fund balance equal to 75% of annual operating expenditures in the General Fund. Surplus funds at the end of the year are transferred into the Reserve Fund.

Reserve Fund

Reserve Fund

| | 2020 | 2021 | 2022 | 2023 | |
|--|----------------|-----------|-----------|--------------------|--|
| Sources | Actual | Actual | Estmated | Budget | |
| | | | | | |
| | | | | | |
| | | | | | |
| Transfer from General Fund*** | 97,129.00 | 1,622,306 | 193,722 | 448,650 | |
| Repayment of Advance to Ice Center | - | 1,000,000 | | | |
| | | | | | |
| | | | | | |
| Total Transfers In | 97,129.00 | 2,622,306 | 193,722 | 448,650 | |
| | | | | | |
| Ollegallage | 2020 | 2021 | 2022 | 2023 | |
| Other Uses | Actual | Actual | Estimated | Proposed | |
| Advance to Ice Center | - | - | - | - | |
| Transfer to General Fund*** | - | - | - | - | |
| Transfer to Tourism Fund | - | 100,000 | | | |
| Transfer to Ice Center Fund-Construction* | - | - | - | - | |
| | | | | | |
| Transfer to Ice Center Subordinate Bonds*** | - | - | - | 344,000 | |
| Transfer to Ice Center Subordinate Bonds*** Transfer to Ice Center Fund-Financing Agreement** | - 6,261,450 | 625,000 | 625,000 | 344,000 625,000 | |

^{*-}In 2019 the City agreed to fund certain enhancements to the Ice Center construction of Rink#4.

^{**-}Beginning in 2020, pursuant to the Financing Agreement, the City, subject to annual appropriation, backstop the debt service reserve up to \$625,000 of bonds issued for the construction of the Ice Center

^{**}Assumes use of \$3.3M of federal assistance from American Rescue Plan for trash hauling.

Reserve Fund

Reserve Fund Five Year Projection 2023-2027

(in thousands)

The City has agreed-subject to annual appropriation-to backstop debt payments for the Ice Center debt at an amount not to exceed \$625,000 per year. The Ice Center is an Enterprise Fund.

Assuming no backstop payments are needed, the Reserve Fund projections:

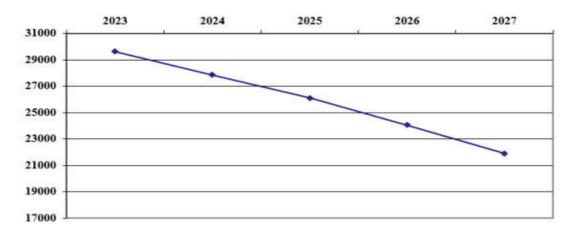
| | 2023 | 2024 | 2025 | 2026 | 2027 |
|---------------------------------|--------|---------|---------|---------|---------|
| Contingency needs | 0 | (100) | (100) | (100) | (100) |
| | | | | | |
| Transfer from(to) General Fund* | 449 | (1,676) | (1,640) | (1,969) | (2,033) |
| Change in Fund balance | 449 | (1,776) | (1,740) | (2,069) | (2,133) |
| Beginning Fund balance | 29,181 | 29,630 | 27,854 | 26,114 | 24,045 |
| Ending Fund balance | 29,630 | 27,854 | 26,114 | 24,045 | 21,912 |

^{*}Annual surplus/deficit in the General Fund.

Assuming a maximum backstop payment of \$625,000 and subordinate bond payment is required each year:

| | 2023 | 2024 | 2025 | 2026 | 2027 |
|---|--------|---------|---------|---------|---------|
| Beginning Fund balance (adjusted) | 29,181 | 28,661 | 25,900 | 23,165 | 20,082 |
| Change in Fund balance (above) | 449 | (1,776) | (1,740) | (2,069) | (2,133) |
| Backstop to Ice Center debt | (625) | (625) | (625) | (625) | (625) |
| Backstop to Ice Center debt (subordinate bonds) | (344) | (360) | (370) | (389) | (402) |
| Ending Fund balance | 28,661 | 25,900 | 23,165 | 20,082 | 16,922 |

Projected Fund Balance (No Backstop payments)





American Rescue Plan Fund

The American Rescue Plan Fund was established in 2021 to account for proceeds and eligible expenditures related to the Federal American Rescue Plan Act of 2021 enacted into law on March 11, 2021.

American Rescue Plan Fund

| Revenues | 2020 Actual | 2021 Actual | 2022 Projected | 2023 Budget |
|----------------------------|----------------|----------------|-------------------|----------------|
| Intergovernmental Revenues | - | 2,719,666 | 2,772,080 | - |
| Total Revenues | - | 2,719,666 | 2,772,080 | - |

| Transfers | 2020 Actual | 2021 Actual | 2022 Projected | 2023 Budget |
|---------------------------|----------------|----------------|-------------------|----------------|
| Transfer to General Fund* | - | 1,464,354 | 1,808,843 | 2,218,549 |
| Total Transfers | - | 1,464,354 | 1,808,843 | 2,218,549 |

^{*}Transfer to General fund to cover eligible expenditures for trash hauling services.

Sewer Lateral Fund

This is a special revenue fund established in 2000 to account for the proceeds and eligible expenditures for the Sewer Lateral Program. The City levies an annual fee of \$50.00 per single family residential household. Expenditures consist of repairs to broken sanitary sewer laterals.

Sewer Lateral Fund

| Revenues | 2020 Actual | 2021 Actual | 2022 Projected | 2023 Budget |
|-----------------------|----------------|----------------|-------------------|----------------|
| Sewer Lateral Fees | 371,985 | 374,396 | 375,000 | 375,000 |
| Total Revenues | 371,985 | 374,396 | 375,000 | 375,000 |

| Expenditures | 2020 Actual | 2021 Actual | 2022 Projected | 2023 Budget |
|---------------|----------------|----------------|-------------------|----------------|
| Public Works | | | | |
| Sewer Lateral | 284,175 | 244,225 | 270,000 | 266,133 |

Police Training Fund

This special revenue fund was created in 2002 to account for money received by the city from the POST Commission Fund of the State of Missouri. The funds must be used for training of police officers and other law enforcement employees.

Police Training Fund

| Revenues | 2020 | 2021 | 2022 | 2023 |
|-------------------|--------|--------|-----------|--------|
| | Actual | Actual | Projected | Budget |
| Intergovernmental | 4,608 | 2,420 | 7,000 | 7,000 |

| Expenditures | 2020 | 2021 | 2022 | 2023 |
|--------------|--------|--------|-----------|--------|
| | Actual | Actual | Projected | Budget |
| Police | 13,999 | 11,610 | 20,100 | 5,800 |

Dorsett Road TIF Fund

The Dorsett Road TIF Fund is a special revenue fund established to account for incremental tax revenues generated from the district and for eligible expenditures for improvements to the redevelopment area.

Dorsett Road TIF Fund

| | 2020 | 2021 | 2022 | 2023 |
|---------------------------|---------|---------|-----------|---------|
| Revenues | Actual | Actual | Projected | Budget |
| | | | | |
| Incremental taxes | 231,231 | 313,247 | 325,000 | 332,000 |
| Total Revenues | 231,231 | 313,247 | 325,000 | 332,000 |
| | | | | |
| Other Sources: | | | | |
| Sale of TIF Property | 349,490 | - | | - |
| | | | | |
| | 2020 | 2021 | 2022 | 2023 |
| Expenditures | Actual | Actual | Projected | Budget |
| | | | | |
| Economic Development | 249,970 | 498,719 | 150,000 | 150,000 |
| Total Expenditures | 249,970 | 498,719 | 150,000 | 150,000 |

Westport Plaza TIF Fund

The Westport Plaza TIF Fund is a special revenue fund established in 2018 to account for debt proceeds, incremental revenues generated from the redevelopment area and from special district taxes. Eligible expenditures from the area include improvements, debt service payments and service contracts with the fire district.

Westport Plaza TIF Fund

| Payanuas | 2020 | 2021 | 2022 | 2023 |
|---------------------------|------------|-----------|-----------|-----------|
| Revenues | Actual | Actual | Projected | Budget |
| Revenues | | | | |
| Incremental taxes | 1,682,364 | 871,648 | 1,083,103 | 1,158,000 |
| Special District Revenues | 1,547,360 | 494,051 | 1,500,000 | 1,512,000 |
| Investment Income | 8,830 | 223 | 7,000 | 10,000 |
| Total Revenues | 3,238,554 | 1,365,922 | 2,590,103 | 2,680,000 |
| Other Sources: | | | | |
| Issuance of Notes | - | - | - | - |
| Issuance of Bonds | 20,355,000 | - | - | - |
| Expenditures | 2020 | 2021 | 2022 | 2023 |
| | Actual | Actual | Projected | Budget |
| Expenditures: | | | | |
| Economic Development | | | | |
| Payments to MHFPD | - | | | |
| Trustee Fees/Contractual | 3,848 | - | - | |
| Debt Service | 3,720,866 | 1,836,931 | 2,800,000 | 2,600,000 |
| Total Expenditures | 3,724,715 | 1,836,931 | 2,800,000 | 2,600,000 |
| Other Uses: | | | | |
| D - u 1 D - C - u 1' u - | 21 012 214 | | | |

Bond Refunding 21,012,214

In 2018 and 2019 a total of \$25.9 million in notes were issued to finance redevelopment costs. In 2020 bonds were issued to refund outstanding notes.

Beautification Fund

The Beautification Fund was established in 2005 to account for revenue derived from a license fee on billboards approved by voters in 2004. Expenditures are restricted to providing for beautification efforts within the city. The City began including the fund in the annual budget in 2011.

Beautification Fund

| Revenues | 2020 Actual | 2021 Actual | 2022 Projected | 2023 Budget |
|--------------------------------|----------------|----------------|-------------------|----------------|
| Business licenses (billboards) | 9,000 | 19,125 | 20,000 | 16,000 |
| Total Revenues | 9,000 | 19,125 | 20,000 | 16,000 |

| Expenditures | 2020 Actual | 2021 Actual | 2022 Projected | 2023 Budget |
|----------------------|----------------|----------------|-------------------|----------------|
| Parks and Recreation | | | | |
| Beautification | 3,155 | 3,740 | 10,400 | 15,000 |

Community Center Debt Service Fund

The Community Center Debt Service Fund was established in 2015 to account for the resources to be used to pay interest and principal on the debt issuance related to the construction of the new community center. Resources will consist of transfers from the Parks Fund.

Community Center Debt Service Fund

| Transfers-in | 2020 Actual | 2021 Actual | 2022 Projected | 2023 Budget |
|--------------------------|----------------|----------------|-------------------|----------------|
| Transfer from Parks Fund | 985,000 | 985,000 | 985,000 | 985,000 |
| Investment Interest | 5 | 5 | 4 | 5 |
| Total Transfers | 985,005 | 985,005 | 985,004 | 985,005 |

| Expenditures | 2020 Actual | 2021 Actual | 2022 Projected | 2023 Budget |
|---------------------------|----------------|----------------|-------------------|----------------|
| Principal | 650,000 | 665,000 | 675,000 | 690,000 |
| Interest | 327,233 | 314,083 | 300,683 | 286,860 |
| Trustee Fees | 6,813 | 2,279 | 2,279 | 2,300 |
| Total Expenditures | 984,046 | 981,362 | 977,962 | 979,160 |